

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Commander's Corner**

It's been another busy two weeks within the MWR community as we continue our mission to enhance the quality of life for our Soldiers and family members. The CFSC staff participated in numerous conferences and meetings, to include the Military Construction Prioritization meeting, the Dependents' Education Council, the Army Spouse Employment Program Quarterly meeting, and the Military Child Education Coalition. All the events focused on maximizing positive outcomes for our Army families, now and in the future. We have been working tirelessly to prepare for the pending Base Realignment and Closure commission recommendations by conducting studies and planning for changes in MWR programs and facilities to match the potential realignment of Soldiers and families within the numerous Army communities. We will ensure Soldiers' and families' welfare is paramount in our planning efforts.

As our Independence Day Holiday approaches, we reflect on the sacrifices made over the past two hundred twenty-nine years by the brave men and women serving our country, in defense of freedom, democracy, and equality. This week, at a funeral in Arlington National Cemetery, I had the solemn privilege of honoring a Soldier who made the ultimate sacrifice in the pursuit of preserving freedom. His selfless service and patriotism epitomizes America's resolve to protect our liberty and the liberties of other nations challenged by our adversaries in the Global War on Terrorism.

"MWR For All Of Your Life"

Brigadier General John A. Macdonald

**Senior Spouse Bi-Weekly Update to be Available Online Soon**

We welcome your comments regarding the CFSC Senior Spouse Bi-Weekly Update and, as a result of your positive feedback, we will begin posting the update to the MyArmyLifetoo.com website, effective 15 Jul 05. The website will also contain an archive of CFSC Senior Spouse Bi-Weekly Updates from the past six months. We are very pleased you find this report informative and helpful.

**Business Programs**

**Business Programs Steering Committee.** The Business Programs Steering Committee representatives from HQ IMA, IMA Regions, and CFSC met in conjunction with Bowl Expo in Orlando 22-26 Jun 05. The committee is chartered by the MWR Working Group to protect and enhance service and revenue platforms in Army business enterprise. At this meeting the participants developed recommendations for the MWR Working Group to revise realistic and obtainable financial performance objectives and implement specific and comprehensive corporate strategies to improve service and financial performance for golf, bowling, and clubs, food, beverage and entertainment activities. The final recommendations will help installation MWR business enterprise meet Expeditionary Army support requirements and provide improved services to Soldiers and families.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Community Recreation**

**Soldier Show Update.** The Soldier Show performed at the following locations during the past two weeks:

- 18 Jun: Army Birthday Ball. Attendance: More than 2,000.
- 21-22 Jun: Fort Campbell. Total attendance for three shows was 1,780.
- 25-26 Jun: Fort Jackson. Total attendance for four shows was 5,100.

The Soldier Show will perform at the following installations during the next two weeks:

- 2 Jul: Fort Leonard Wood
- 4 Jul: Red River Army Depot
- 7 Jul: Fort Sam Houston
- 10 – 11 Jul: Fort Polk
- 14 – 15 Jul: Fort Hood

**Army Concert Series Update.** Upcoming events:

2 Jul – Ft. Sill, OK, Talent: Gary Allan, Chris Cagle, Katrina Elam.

30 Jul – Fort Jackson, Talent: Cross Fade, Dark New Day.

**USA Express Showband Update.** USA Express performed 24 and 26 Jun at MWR facilities in Ft Bliss, TX. Will perform 1 and 3 Jul at Fort Sam Houston and 8 and 10 Jul at Fort Huachuca. Will deploy in support of OIF/OEF, 14 Jul, for a 60 day tour.

**BRAVO! Army Theatre Touring Company Update.** Upcoming performances:

8 Jul: Fort Detrick

12 Jul: Fort AP Hill, VA

**Child and Youth Services**

**Army School Liaison Officer (SLO) Training.** Army SLO Training was conducted for more than 100 personnel 26-29 Jun 05 in Atlanta, GA prior to the start of the Military Child Education Coalition (MCEC) conference. The training sessions introduced the SLOs to the Army School Transition Program that is designed to ease school transition for the expected 47,000 K-12 students impacted by Army moves resulting from restationing decisions. The SLOs were introduced to the components of the Army School Transition Plan and breakout sessions allowed them an opportunity to give additional feedback and input to the plan. At the conclusion of Army Training, SLOs attended the MCEC conference 29 Jun - 1 Jul 05.

**Army "Space Camp" Scholarship Winners:** Four Army-affiliated 6<sup>th</sup> – 9<sup>th</sup> graders were selected as recipients of Bernard Curtis Brown II Memorial NASA Space Camp scholarships. These four Army youth were among 15 students drawn from the Services to attend the full tuition paid five day Space Camp adventure. (The scholarship, endowed by the Military Child Education Coalition (MCEC), was established in 2002 to honor Bernard Curtis Brown II – the 11 year old son of a Chief Petty Officer – who was killed on 11 Sep 01 as a passenger on the hijacked airliner that was crashed into the Pentagon). Announcement of the winners will be made in conjunction with the MCEC Conference 29 Jun – 1 Jul 05.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Multi Component Family Support Network (MCFSN) Training:** CFSC staff provided training 6-10 Jun 05 to Army, Army National Guard, and Army Reserve Child and Youth Services and Family Programs staff. The 200 participants gained an understanding of the network operation and the elements needed to offer a cohesive support system consisting of the same baseline services in all components during an assessment in four regional "pilot" locations 1 Jul-30 Sep 05. During this evaluation period, Army CYS will use its national model for service delivery in the "pilot" locations.

**Dependents Education Council (DEC) Meeting:** The Department of Defense Education Activity (DoDEA) conducted the DEC meeting 22 Jun 05 and presented information on a variety of topics including the Department of Defense Domestic Elementary and Secondary Schools (DDESS) Transfer Study and Local Hire/Contractor eligibility for school attendance. The independent study of DDESS proposes transfer of CONUS based DoD schools to local school districts. Once children of APF or NAF OCONUS local hire employees become space-required/tuition free, OSD will issue guidance that children of OCONUS contract employees will be eligible for fee-based DoD school enrollment. DoDEA proposes to take no action on recommendation until BRAC is approved and Services comment on study proposal.

**Family Programs**

**Department of Defense (DoD) Sexual Assault Response Prevention Conference.** CFSC is continuing to coordinate with DoD for Sexual Assault Response Prevention (SARP) Program joint training conferences. DoD training was conducted in Charlotte, NC, 28 Jun-1 Jul 05. Attendees include over 200 participants: deployable Sexual Assault Response Coordinators, Family Advocacy Program Managers, Victim Advocates, Unit Victim Advocates, law enforcement, legal, and medical personnel. Additional trainings are scheduled as follows: San Diego, CA, 12-15 Jul 05, Hawaii, 19-22 Jul 05, and Atlanta, GA, 27-30 Sep 05.

**Army Spouse Employment Partnership (ASEP) Quarterly Meeting At Fort Bragg.** ASEP is an issue that Army leadership hopes will help retention and increase the overall well-being of Soldiers and their families. It is a self-sustaining and expanding partnership that is mutually beneficial to the Army and Corporate America. The partnership provides Army spouses the opportunity to attain financial security and achieve employment goals through career mobility and enhanced employment options. Mr. John P. McLaurin III, DASA (HR) chaired the quarterly ASEP meeting at Fort Bragg, 21- 3 Jun. Representatives from sixteen Fortune 500 Corporations (AAFES, BellSouth Corporation; Boys & Girls Clubs of America; Computer Sciences Corporation; CVS Pharmacy; Dell, Inc.; Home Depot; Hospital Corporation of America; Lockheed Martin; Manpower, Inc.; Merck & Company; Sears Logistics Services, Inc.; Sprint; Adecco, N.A.; Eurpac Services, Inc.; and Sears, Roebuck and Co.), three military organizations (Defense Commissary Agency, Army Career and Alumni Program (ACAP), and Army Civilian Personnel) and CFSC attended. Focus of the quarterly meeting was Strategic Communications, Best Practices, Web Development, Job Fairs, and the Disabled Soldier Support System. Corporate partners experienced "A Day in the Life of a Soldier", featuring a visit to the Jump Tower and Engagement Skills Facility, and a MRE

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

lunch. Corporate partners continue to pledge their support to the partnership and seek innovative ways to provide employment opportunities to military spouses. ASEP will meet again in 4th Qtr FY05.

**Hospitality Management**

**Shades of Green Armed Forces Recreation Center.** Shades of Green launches Vacation Planner e-Newsletter. The premier edition of the Shades of Green's e-Newsletter "Shades of Green e-Scene" went out to some 3,000 subscribers in Jun 05. For the latest news and special offers available from Shades of Green, sign-up for the "e-Scene" by logging onto the Shades of Green web site: [www.shadesofgreen.org](http://www.shadesofgreen.org). The new resort is better than ever since the expansion and Shades of Green® is constantly working to deliver the best possible service and quality to authorized patrons.

**NAF Construction**

**K-16 Community Activity Center:** Construction is 74 percent complete. Project completion is scheduled for Jan 06.

**Camp Humphreys Aquatic Park:** Construction is 4 percent complete. Beneficial Occupancy is scheduled for Jun 06.

**Camp Humphreys Multi-purpose Field I:** Construction contract has been awarded. Construction is 4 percent complete. Beneficial Occupancy is scheduled for Jun 06. Resolution of conflict with Master Planner and the entry road's impact on field location is on-going.

**Camp Humphreys Multi-purpose Field II:** Construction contract has been awarded. Construction is 1 percent complete. Beneficial Occupancy is scheduled for Jun 06.

**Camp Humphreys Community Club:** Design is 35 percent complete. On-board design review for 35 percent design is scheduled for 4 Aug 05.

**Camp Carroll Lodge:** Project is under construction and is 16 percent complete. Contract completion scheduled for Jun 06.

**Camp Carroll Multipurpose Field:** 95% design is complete. 100% design complete by Jul 05. Ready to Advertise for construction by Sep 05.

**Camp Carroll Swimming Pool:** 95% design is complete. 100% design complete by Jul 05. Ready to Advertise for construction by Sep 05.

**Camp Carroll Bowling Center/Community Club:** 95% design is complete. 100% design complete by Jul 05. Ready to Advertise for construction by Sep 05.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Camp Walker Golf Maintenance Facility:** Project is currently on-hold pending funding availability.

**Camp Humphreys Lodge (Extension):** Final Design is ongoing. 100% design complete by Aug 05.

**Camp Humphreys Lodge (Renovation):** Renovation of existing Lodge in concert with the new Camp Humphreys Lodge (Extension) will be designed as one project. 100% design complete by Aug 05.

**Camp Zama Golf Course (Renovation):** Design has been completed. Ready to advertise for construction by Aug 05.

**Fort Shafter Golf Maintenance:** Project is currently on-hold pending funding availability.

**Fort Shafter Youth Center:** Project is currently on-hold pending funding availability.

**Camp Zama Golf Clubhouse (Renovation):** 10% Design complete. 65% Design due Sep 05.

**K-16 Swimming Pool (Renovation):** Design kickoff meeting is being scheduled for 4 Aug 05.

**Camp Henry Multi-purpose Field:** Design kickoff meeting is being scheduled for 8 Aug 05.

**Camp Carroll Community Activity Center:** Concept Design due Aug 05.

**Fort Wainwright Ski Lodge:** Fort Wainwright Public Works Office negotiating construction cost and schedule with Job Order Contractor. Construction to start after 2005 ski season, spring of 2006.

**Camp Walker Sports Field:** FY07 KORO proposed project. Draft PVA scope of work is under review. Comments due by 11 Jul 05.

**Camp Humphreys Golf Course:** FY07 KORO proposed project. Draft PVA scope of work is due Aug 05.

**Fort Knox Wellness Lodging:** An award to the successful design/build contractor, M.A. Mortenson Company, took place at a Pre-design conference at Fort Knox on 15 Jun 05. The official Notice-to-Proceed occurred 22 Jun 05.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Fisher Houses at Walter Reed Renovation and Expansion:** Awaiting receipt of as-built drawings from the Program Manager, Army Fisher Houses, US Army Medical Command, located at Fort Sam Houston. Once these documents are received, the CFSC-hired Architect/Engineer will submit Scope of Work definition and Independent Government Cost Estimate. (Note: Since the BRAC-proposed move of Walter Reed Hospital, execution of this project could be in jeopardy.)

**Project Validation Assessment (PVA) for Youth Center Expansion at Fort Campbell:** Final PVA received 9 Jun 05.

**Project Validation Assessment for Youth Sports Complex at Fort Campbell:** Independent Government cost Estimate (IGE) submitted to PVA contractor 9 May. Final PVA delivered Jun 05.

**Project Validation Assessment for Entertainment Center at Fort Campbell:** Independent Government cost Estimate sent to PVA contractor, 26 Apr. Final PVA delivered Jun 05.

**Fort Hamilton, Lodge:** Project continues to lag at least 6 weeks behind schedule. Exterior brickwork finished; drywall installation is proceeding; duct testing failed. The final mock-up room's inspection, scheduled 30 Jun was postponed; contractor unable to provide assurances that they will finish the 3 rooms by stated date. Cure notice sent regarding fire protection design and engineering. Contractor continues to lag on many quality issues. Project is approximately 72% complete.

**Fort Lewis, Lodge:** Work continues on perimeter and pier footings, foundations, and columns. Ground floor slabs have begun; elevated floor slabs being prepared. New management team proposed. 95% design submittal promised July 6/7. Project is approximately 20% complete.

**Dugway Proving Ground, Lodge:** Comments were forwarded on the revised 100% design; a teleconference will be scheduled to discuss the comments. Site, excavation, and concrete foundation work underway. Owner's bi-weekly progress meeting day and time established (Thursdays at 0900). First meeting held 23 Jun. Project is approximately 5% complete.

**Presidio of Monterey, Java Café Theme Restaurants:** Design-build contract awarded 8 Jun. Waiting for contractor to submit bonds and insurance before issuing Notice to Proceed to start the design.

**Fort Sam Houston, Cabins at Canyon Lake:** Preparation of the draft Project Management Plan has begun. Draft Request for Proposal is due on or about 7 Jul.

**Fort Eustis Army Lodging Facility:** Construction is 96% complete. Contractor forecast completion 19 Aug 05.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Fort Eustis Bowling Center:** Contractor has begun construction, is approximately 30%.

**Fort Story Bowling Center:** Contractor has begun construction, is approximately 30%.

**Chievres (Mons), Belgium, Army Lodge:** 65% design review meeting 29 Jun 05. Target Grand Opening is Memorial Day 2007.

**Fort Carson, Golf Clubhouse Replacement:** Beneficial occupancy was 10 Jun 05. Grand Opening 8 Jul 05.

**Fort Leonard Wood, Golf Course Maintenance Facility:** Normal construction progress; 15% complete. Construction completion to be 21 Feb 06.

**Marine Corps Base Camp Pendleton, Cabins at Del Mar Beach:** Final contract payment made 1 Apr 05. Warranty item repairs started 25 Apr 05. Installation Environmental needs to review and re-notify local Coastal Commission of pending repairs.

**West Point, Golf Maintenance Facility:** Construction is 95% complete. Contract completion date was originally 29 Apr 05. Progress continues slowly. Final inspection is not planned, pending continued progress.

**Vicenza, Single Soldier/Family Entertainment Center:** Design charette meeting scheduled for week of 11 Jul 05.

**Vicenza, Army Lodge Renovation:** 35% design submittal is due 1 Aug 05. 35% design review meeting 2 Sep 05.

**Vicenza, Army Lodge Addition:** 35% design charette meeting is scheduled for 18 Jul 05.

**Fort Monroe Marina Repairs:** Construction 77% Percent Complete. Work complete on Docks A, B and F-K. Electrical work to be completed in July. Expect all construction to be completed by Oct 05 including User requested changes.

**Fort Monroe Family Travel Camp:** Bidding on hold, pending BRAC list.

**Fort Meade Teen Center:** 100% design complete. Anticipated construction start is Jul 05 based on receiving land disturbance permit from the State of Maryland. Anticipated Completion is Mar 06

**Carlisle Barracks Golf Maintenance Building:** Project on hold until construction funding is available.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**US Army Garrison, Selfridge, Michigan, Army Lodge:** This procurement cancelled on direction of Army Lodging (AL) because of pending BRAC list.

**Fort Knox Army Lodge Renovation:** Award of Design and Construction 14 Jun 05. The Contractor was also issued a Notice to Proceed to 100% Design on 14 Jun.

**Fort Lee Army Lodge Renovation:** An Indefinite Delivery Indefinite Quantity (IDIQ) Contract Task Order has been issued to Centennial. A kick off meeting occurred 28 Jun 05.

**Aberdeen PG Lodge Renovation:** The Contractor's price has been accepted. Award and Notice to Proceed for design was issued 20 Jun.

**Yuma Proving Ground:** An IDIQ Contract Task Order will be issued to Centennial.

**Fort Benning Army Lodge Renovation:** An IDIQ Contract Task Order will be issued to Centennial.

**Fort Stewart Army Lodge Renovation:** An IDIQ Contract Task Order will be issued to Centennial.

**Fort Gordon Army Lodge Renovation:** An IDIQ Contract Task Order will be issued to Centennial.

**Hohenfels, Lodge Renovation:** Normal Construction progress. Construction to be executed in phases and completed 20 Apr 06.

**Hohenfels, New Lodge Addition:** Final design received 6 May 05. Final design review 28 Jun 05.

**Wiesbaden, New Army Lodge:** Design kick-off planned for late July 05. Potential site relocation to be decided by IMA-E by early Jul 05.

**Fort Jackson Palmetto Lodge:** Site visit with contractor was accomplished 22-23 Jun 05. Contractor developing cost estimate and preliminary Quality Definition Package. Targeting a November renovation start-up.

**Fort Irwin Reggie's:** Currently coordination with CFSC Business Programs to revise the equipment plan to renovate the existing kitchen. South West Region will contract for the work and would like to get the contracts in place by Sep 05 in order to use available FY 05 funding.

**Quantico Golf Club House:** Furniture and art installation scheduled to start 1 Jul. Grand Opening scheduled for 12 Jul 05.



**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Fort Eustis Bowling Center:** Furnishing specifications for the Strike Zone renovation are complete and in NAF Contracting for purchase. Project completion is expected for Oct 05.

**Fort Riley Car Wash PPV.** HQ AAFES non concurred on the installation's request for automatic car wash. AAFES indicated they have plans to construct shoppette with adjacent automatic bay car wash. They also have plans to pursue eight wand bays and one automatic bay facility. Installation must now determine if they want to continue or cancel project.

**Hale Koa Hotel Ilima Tower upgrade:** Design Kick-off meeting 5-8 Jul 05.

***The following resource paper is part of a series collectively titled: What Commanders Ask." These guides were written to give readers an understanding of the Army Community and Family Support Center mission and some detailed responses to topics that are frequently raised by Soldiers and families.***

Our plan is to provide you a different resource paper covering a specific MWR Program subject area in each Senior Spouse Updates. Hopefully, this will be "news you can use." This update identifies the Army Entertainment program:

**What Commanders Ask: ARMY ENTERTAINMENT**

***Entertainment – An Essential Human Need***

From camp shows at Valley Forge to Irving Berlin's "*This is the Army*," from a single Soldier playing a guitar in a Mosul Recreation Center to the U.S. Army Soldier Show touring the world, entertainment is an important part of Army life. Entertainment provides an outlet for Soldiers to endure, and escape, the day-to-day rigors of military life. It improves the quality of their experience, enhances morale, provides recreation, energizes mental well-being, develops communication abilities, reinforces and fosters mental agility and memory, encourages group cooperation and teamwork skills and provides outlets for personal development.

**What Commanders Ask: What is Army Entertainment?**

The U.S. Army Entertainment Division (USAED) was originally established as Special Services Company #1 in New York City during World War II to produce the all-Soldier Broadway production, "*This Is The Army*." The recognition of the need and the benefits of providing organized entertainment opportunities for Soldiers, both as audience and participants, led quickly to an Army-wide system of entertainment led by Civilian Actress Technicians (CATS) deployed with units. By the end of the Korean War, the Army implemented a formalized worldwide Army Entertainment Program with Music and

**CFSC Senior Spouse**  
**Bi-Weekly Update**  
1 July 2005

Theatre centers on every installation. With the reduction in forces following the Vietnam conflict and the perception that an all-volunteer force no longer needed on-installation facilities, many installation programs were closed. However, this perception proved to be false and the need to provide entertainment opportunities to those installations that no longer had programs became a growing demand. The Army Entertainment Division of CFSC subsequently became the proponent for oversight of the remaining installation Entertainment Programs (currently 32 programs) plus a major producer of Soldier Entertainment that works to fulfill the need for entertainment throughout the Army. Currently USAED operates eight distinct but highly integrated programs. The programs are:

- The U.S. Army Soldier Show
- Army Entertainment Special Events
- Army Community Entertainment Program
- USA Express Touring Show Band Program
- BRAVO! Army Theatre Touring Program
- All-Army Entertainment Competition Program
- Installation Technical Support Program
- Installation Copyrights and Royalties Program

USAED is a military detachment, commanded by an Army Captain and First Sergeant and staffed by civilian entertainment specialists. The Army Soldier Show, the Army Concert Tour, USA Express and BRAVO! Army Theatre Touring Company also draw on short-term civilian specialist contractors and attached military manpower to augment staffing and produce the broad range of entertainment activities that are offered.

Annually, Army Entertainment programs draw a worldwide audience of 280,000, offers approximately 200 Soldiers the opportunity to perform on tour, involves some 5000 members of the Army community in active entertainment participation (representing over 190K volunteer man-hours), and sends USA Express and BRAVO! Army Theatre entertainment tours in support of OIF/OEF.

**What Commanders Ask: What does Army Entertainment do for Army Installations?**

- Army Entertainment provides direct support to installations (and deployed commands) by providing quality, Soldier-based entertainment events, at little or no cost to the installations. The U.S. Army Soldier Show, USA Express and BRAVO! Army Theatre Touring Company are all programs that offer morale building entertainment for the Army community.
- Army Entertainment Special Events and the Army Summer Concert Tour, offer nationally known commercial entertainers in outdoor and indoor concert formats that both generate revenue for the installation and offer “big name” concerts at ticket prices significantly below the commercial market levels.

**CFSC Senior Spouse**  
**Bi-Weekly Update**  
1 July 2005

- Army Entertainment offers technical assistance to commanders in developing, or re-establishing installation based entertainment programs. The USAED Subject Matter Experts provide assistance from facility and systems design to program development.
- Army Entertainment handles all theatrical and musical copyright issues for Army installations and centrally funds the payment of royalties and fees incurred. The Copyrights and Royalties Program directly reduces costs to the installation programs by some \$200K per year.
- Army Entertainment can provide direct support for installation-initiated special events, by arranging or providing the staging, technical equipment and expertise to mount a major outdoor concert, and by assisting with locating and booking entertainers.
- The USAED Community Entertainment Program directly supports active installation programs with technical assistance, equipment recycling, staff training and advocacy. USAED provides technical and financial support for installation program participation in national activities.
- The USAED Entertainment Competitions Program encourages and assists installations in participation in annual entertainment competitions including the All-Army Battle of Bands, Stars of Tomorrow, Festival of Performing Arts, One-Act Play Festival and Military Idol. USAED produces the international finals and provides funding for installation and regional winners to participate.

**What Do Commanders Ask: How are Soldiers selected to participate in Army Entertainment Programs?**

- A message is sent out through the Installation Management Agency (IMA) announcing USAED intent to conduct auditions for its four Department of the Army (DA) level programs that use Soldiers as entertainers or technicians (US Army Soldier Show, USA Express, BRAVO! Army Theatre, and the Army Concert Series). The message announces the criteria for selection and the deadline for submission of applications.
- Every Soldier must obtain letter **from their commander** stating his or her intent to release the Soldier if selected to participate in the DA level program.
- The Soldiers' applications are screened by the USAED Military Detachment to insure each Soldier meets the Army physical fitness standards. After the military screening is complete, the applications are passed to the USAED Artistic Director to screen each Soldier's artistic/technical talents.
- Once a Soldier has passed both screening evaluations, the Soldier is invited to participate in a two week live audition process that culminates with a live artistic/technical performance prior to final selection of the Soldiers to tour with USAED.

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**What Commanders Ask: How are the schedules for Army Entertainment tour made up?**

- The tour schedules vary from program to program. The Army Soldier Show schedule is created based on responses from installations who desire to host the show. USAED does consider, and tries to honor, all special requests from installations for specific dates to host the show.
- The Army Concert Tour Schedule is created in a similar way. Installations who desire to host the tour will send in an application. Fourteen installations are selected to host the tour, with schedules determined by the availability of the contracted performers.
- The USA Express and Bravo! tours schedules are dependent on current events in the OIF/OEF areas and the availability of flights to those areas. Tours in CONUS, the Pacific region and Europe are arranged around the OIF/OEF schedule.

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**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

**Upcoming Events: (New info highlighted in red font)**

**July**

5-10	Army Teen Panel (Alexandria)
11-15	CFSC NAF Contracting IMA Customer Payment Solutions Panel
11-13	Army Emergency Relief Conference (Crystal City, VA)
11-14	IMA KORO UFM Workshop
11-15	MCFSN "Joint" Pilot Training, USARPAC (Hawaii)
11-15	Lean Six Sigma Rapid Improvement Event #2
12	Grand Opening, Mulligans (Quantico MCB)
12-15	DoD Sexual Assault Prevention and Response Training (San Diego)
18-20	IMA EURO UFM Workshop
18-22	Sexual Assault Prevention and Response Trng (Hawaii)
18-22	BOSS Rejuvenation Workshop (Ft. Belvoir, VA)
19-22	Space/Missile Defense Cmd AFAP Conference (Crystal City, VA)
20	(T) ACSIM-CFSC Town Hall Meeting (Ft. Belvoir)
22-23	Army Internal Review Steering Group (Phoenix, AZ)
24-29	Family Advocacy Program (FAP) Conference (Charlotte, NC)
25-29	Army IR Training Symposium (Phoenix, AZ)
25-29	Financial Counseling Seminar (Ft. Benning/University of Georgia)

**August**

1-5	AFAP Program Mgr Course (MWR Academy)
1-5	Sexual Assault Prevention and Response Training (Charlotte, NC)
15	(T) Grand Opening, Strike Zone (Ft. Story, VA)
15	OSD NAF FY06 major construction program submission to Congressional Committee
15-19	Outdoor Recreation Training (Ft Carson, CO)
17	AAFES BoD (Dallas, TX)
17	Operational Architecture Committee/Configuration Control Board (MWR Academy)
18-19	MWRWG (MWR Academy)
22-26	GOIC (MWR Academy)
24	(T) CFSC Town Hall Meeting (Ft. Belvoir)
30-31	AFAP (Fall) In Process Review (IPR), CFSC

**September** (National Hispanic Heritage Month 15-30)

1	MWR Audit Committee Meeting
7	IMA EXCOM
8	MWR EXCOM
9	Armed Forces Sports Council
9-17	(T) Volunteer Core Training (San Antonio, TX)
12-15	BOSS Conference (Leesburg, VA)
12-16	Families in Global Transition Conference (Houston, TX)
12-16	Lean Six Sigma Rapid Improvement Event #3

**CFSC Senior Spouse  
Bi-Weekly Update  
1 July 2005**

19-23	Common Output Level Standards (COLS) Service Standard Team (SST) Analysis - CYS
20-22	AFWBAC Meeting
26-30	Sexual Assault Prevention and Response Training (Atlanta, GA)
26-30	EFMP Program Mgr Course (MWR Academy)
27	IM/MWR BOD Meetings
28	(T) Grand Opening, Strike Zone (Ft. Eustis)
<b>October</b>	(National Hispanic Heritage 1-15/Disability Awareness Month)
3-5	AUSA Mtg/Army Spouse Employment Partnership IPR Mtg
5-7	Army Cdrs' Conference
17	Army Leadership Training (San Antonio, TX)
17-21	Common Output Level Standards (COLS) Service Standard Team (SST) Analysis - MWR CAT A-B
18-20	MWR Europe EXPO
18-21	National Recreation and Parks Association Congress (San Antonio)
18	Inter-University Seminar on the Armed Forces Conference (Chicago)
24-28	Common Output Level Standards (COLS) Service Standard Team (SST) Analysis –MWR Cat C and Lodging
<b>November</b>	(National Native American Indian & Alaska Native Heritage Month) (Military Family Month)
12	Soldier Show Finale (Warner Theater)
14-18	HQDA AFAP Conference (Location TBD)
<b>December</b>	
2	CFSC Holiday Party (Community Club, Ft. Belvoir)